

# REPORT OF THE PRESIDENT • 1968–1969 • DELAWARE STATE COLLEGE



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## *table of contents*

Letter of Transmittal . . . . .	1
Board of Trustees . . . . .	1-2
The End of a Decade . . . . .	3
Officers of Administration . . . . .	4
Academic Program . . . . .	4
a. Admissions . . . . .	5
b. Library . . . . .	5
c. Faculty . . . . .	6
d. Facilities . . . . .	7-8
Dean of Students . . . . .	9
a. Student Activities and Programs . . . . .	10-11
b. Medical Counseling and Food Services . . . . .	12
c. Financial Aid to Students . . . . .	13
d. Student Honors . . . . .	14-15
Office of Registrar . . . . .	16-17
Office of Public Relations . . . . .	18, 19, 20, 21, 22
Alumni Affairs . . . . .	23-24
Business Office . . . . .	25
Delaware State College Policy Statement --- by the Board of Trustees - August 14, 1968 . . . . .	26
Recommendations . . . . .	27

# 1 ■ *letter of transmittal*

TO: The President and Members of the Board of Trustees  
Delaware State College  
Dover, Delaware 19901

Gentlemen:

I am pleased to submit herein the President's Report on Delaware State College, covering the school term 1968-1969.

Should you wish further details on particular aspects, we shall be glad to furnish additional materials.

Respectfully submitted,

LUNA I. MISHOE  
*President*

■ *board of trustees*

John N. McDowell, *President* . . . . . Newark  
William G. Dix, *Vice President*. . . . . Bridgeville  
Harold H. Keller, *Secretary* . . . . . Laurel  
James W. W. Baker. . . . . Georgetown  
Charles E. Grubb . . . . . Newark  
Edward W. Hagemeyer . . . . . Wilmington  
James C. Hardcastle. . . . . Dover  
Harold Schmittinger. . . . . Dover  
Walton H. Simpson. . . . . Camden  
James H. Williams. . . . . Dover  
William S. Young, Jr.. . . . . Wilmington

■ *ex-officio*

The Governor of the State of Delaware,  
To January, 1969  
The Honorable Charles L. Terry, Jr. -- Dover

The Governor of the State of Delaware  
From January, 1969  
The Honorable Russell W. Peterson -- Dover

The President of Delaware State College  
Luna I. Mishoe -- Dover



*John N. McDowell, President*



*William G. Dix, Vice-President*



*Harold H. Keller, Secretary*



*James W. W. Baker*



*Charles E. Gubb*



*Edward W. Hagemeyer*



*James C. Hardcastle*



*Harold Schmittinger*



*Walton H. Simpson*



*The Reverend James H. Williams*



*William S. Young*



*The Honorable Charles L. Terry, Jr.  
Governor of Delaware*



*The Honorable Russell W. Peterson  
Governor of Delaware*



*Luna I. Mishoe, President  
Delaware State College*



The 1968-69 school term represents the last full term of the decade, the 1960's. This decade, without doubt, has been the most revolutionary and most turbulent in the annals of higher education in America.

Human behavior in the 1960's covered the full spectrum from most base to most noble.

It is going to be hard for history to find a unified assessment of the impact of the 1960's on American culture and civilization. The activities range from violence, riots, assassinations, to heart transplants, the feeding of Biafran children, to placing men on the moon and returning them safely to the Earth.

One thing is certain, the excitement of the 1960's is unmatched by anything that has so far happened in human affairs since the birth of Christ.

Human conflict has been at the center of this stormy era. For those of us upon whose shoulders the responsibility of leadership has rested during the past ten years, it is my hope that the 1970's will provide higher planes and more rational peaceful methods for the resolutions of human conflicts than did the 1960's.

Indeed, it is my hope that this dying decade will inter with it the intolerance, turbulence, and misunderstanding which brought upon us the revolution of the 1960's.

Personally, I would not wish to see a repeat of the 1960's. However, when all the plusses and minusses have been tallied, I predict that the 1960's will go down as the most memorable single decade in American History.

Luna I. Mishoe  
December 31, 1969



Luna I. Mishoe, Ph. D., *President*  
 Nathaniel P. Tillman, Jr., Ph.D., *Academic Dean*  
 Norwood C. Davis, B.S., *Director of Admissions*  
 Frederick J. Franklin, Ed.M., *Registrar*  
 W. Richard Wynder, Ed. D., *Dean of Students*  
 Edward T. Crawford, M.C.S.; C.P.A., *Business Manager*  
 Elizabeth C. Dix, M.A., *Director of Public Relations  
 and Community Affairs*  
 Walter M. Knox, M.S.W., *Director of Alumni Affairs*

*the academic program*

The Academic Program is under the direct supervision of the Academic Dean. The faculty, faculty committees, the Director of Admissions, and the Head Librarian, all, report to the Academic Dean. The Academic Dean serves as Chairman of three standing committees of the faculty, i.e., the Faculty Executive Committee, the Curriculum Committee, and the Scholarship Committee.

The Dean's work load has grown along with the faculty and student body; accordingly, the college has embarked upon a process of acquiring high level secondary leadership in certain major administrative offices. By summer of 1969, a new Assistant to the Academic Dean was under active consideration; also, the position of Administrative Secretary was added to the Office of the Academic Dean. We feel that these steps should provide great assistance in the operation of that office.

- A. All Teacher Education Curricula were evaluated by the Department of Public Instruction of the State of Delaware during 1968-69.
- B. All departments received full accreditation except Home Economics which received provisional accreditation. The main reason for the Home Economics Department not receiving full accreditation was the shortage of one critical faculty member and the lack of some equip-

ment which had not been received because of a bidding dispute which had to be settled by the Board of Trustees and the Office of the Attorney General.

C. Another report which should be mentioned is known as the Rex Moon Report. This report recommended that all post high school education in Delaware should be administered by the University of Delaware. I have already sent the Trustees a formal report stating objections to this recommendation. The report was later rejected by the Higher Education Aid Advisory Commission.



*Dr. Nathaniel Tillman*

The College is continuing its effort in paring down and shaping up all curricula in preparation for the Middle States evaluation, due during the 1971-72 school term.

The student enrollment has increased over 300 percent since 1960. The work load and responsibility of the Admissions Office have increased in some what direct proportion to the student enrollment.

The Admissions Office, under the Academic Dean, is responsible for recruitment of students, admission of students, and pre-admission counseling of prospective students. Budgetary plans were made during 1968-69 to add an Assistant Director of Admissions in 1969-70.

In keeping with new philosophies on admissions throughout the country, the Academic Dean and faculty have been requested to study the College Admission Policy with special attention to admitting a relatively small number of students, about five percent, on basis of "*promise*" even though their past performance record does not meet the so called "standard" academic requirements.

This study will be included in our self-evaluation report to the Middle States Association in 1970-71.

The library is often called the "heart" of the academic program. No library is ever complete. This is especially true of a rapidly growing college. Although the college library has over 62,000 volumes, we hope to have a new functional, modern library building with 100,000 volumes by 1973. A college of distinction must provide a well-designed and properly equipped library which has the resources to support adequately its curricula programs and the intellectual development of the students, faculty, and staff.

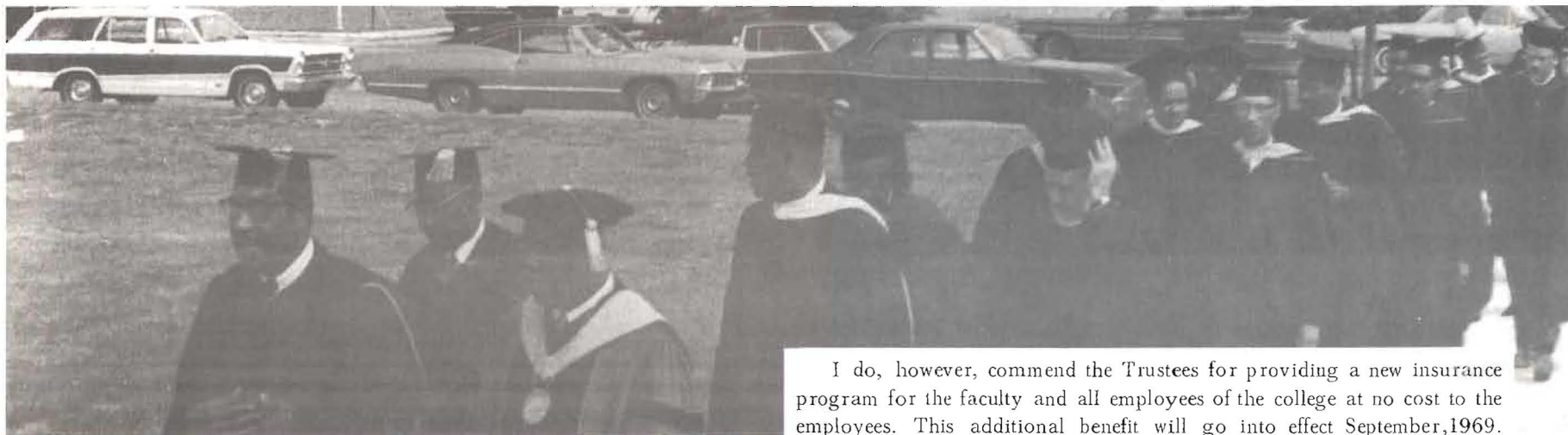
The college library is a member of the Delaware Rapid Inter Library Loan Association, with a hook up to the University of Delaware, the Library Commission, Delaware Technical and Community College, and the Wilmington Free Library. This service has increased the inter library loan in the state.

The record, film, and map collection have increased. The Du Pont Company has donated several thousand chemistry books as resource materials in chemistry.

Current plans involve expansion of the library to serve the needs of expanding college programs and, to some extent, the greater Dover and Kent County Community.

*William C. Jason Library*





The most serious academic problem of the college is attraction and retention of Doctorates on the faculty. This situation is due to several causes:

- A. Competitive salaries at the professorial level. At present, salaries are about \$4,000.00 less than what is needed to make proper headway in attracting new Ph. D's.
- B. There is a brain drain in effect to lure black scholars away from smaller colleges, such as Delaware State College, into the larger more affluent universities, state, and private.

The Board of Trustees should give this matter a very high order of priority, especially as the college faces a Middle States Evaluation in the winter or spring of 1972.

Not many faculty members are qualifying for promotion from Assistant Professor to Associate Professor as the basic requirement is obtaining an earned Doctorate Degree. The college should consider a special program of financial assistance in addition to sabbatical leave to assist faculty who wish to complete studies for the Doctorate Degree. I highly recommend the establishment of a revolving loan fund for this purpose.

I do, however, commend the Trustees for providing a new insurance program for the faculty and all employees of the college at no cost to the employees. This additional benefit will go into effect September, 1969.

Faculty salaries at Delaware State College have improved considerably; yet there is still a growing shortage of highly qualified faculty, and the college must step up its recruitment effort by offering more competitive salaries and being able to make salary commitments earlier, perhaps, in January or February for the September semester.

The housing situation in Dover has improved and can now be depended upon to assist the college in providing more satisfactory housing for faculty and staff. This eases the college involvement in the "Housing Business".

We plan to review and publish a statement on fringe benefits during 1969-70. Most faculty assignments and teaching loads were reasonable for 1968-69, about 12 semester credit hours.

We still pay half of the expenses for those required to come for an interview. We should now look forward to paying the full cost of a requested interview. It is also worth mentioning that many institutions assist in the cost of moving new employees. Delaware State College makes no contribution to this expense. We should look forward to doing some of this as early as the summer of 1970 or 1971.



This decade, the 1960's, represents the period of most rapid growth, development and expansion in the college's history.

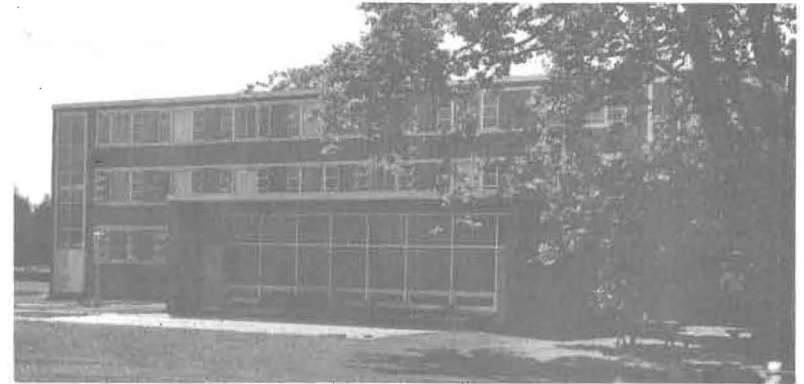
In brief, the library holdings nearly doubled from 35,000 to 62,000 volumes. The faculty doubled from 40 to 80. The student enrollment more than tripled from 345 in 1960 to 1,300 by September, 1969. Nearly 100 acres of land was added giving a total campus of nearly 300 acres.

Many important and much needed student facilities, faculty facilities, and academic facilities were added and include:

1. Laws Residence Hall for Women
2. The new completely air conditioned Medgar Evers Residence Hall for Men
3. The Dr. Martin Luther King, Jr., Student Center
4. Several new Faculty-Staff Houses
5. The Science Center
6. The Home Economics - Business Administration Building
7. The Center for Agriculture and Natural Resources
8. The Expansion and Modernization of Conrad Hall, the main dining area

These improvements were provided almost completely with State funds at a cost upward of \$12,000,000.00.

*Growth and Development During the 1960's.*



*Laws Hall*



*Medgar Evers Hall*



*Martin Luther King, Jr. Student Center*



*Science Center*



*Home Economics --  
Business Administration Complex*

Much has been said recently about academic facilities at Delaware State College. Some say that we have developed more classroom and laboratory space than we need for the size of the student body.

I am steadfast in my conviction that the development of academic facilities at the college has been sound. I predict that the growth of Delaware State College in the 1970's is going to be even more dramatic than the 1960's. Who would have dreamed that the total enrollment of 345 students in September, 1960, would have reached 1,046 by September, 1968, and over 1,300 by September, 1969.

I now estimate that an enrollment of 2,000 students will be reached by 1975, instead of 1980, as previously predicted.

A new Humanities-Teacher Education Building and a new library to house 150,000 volumes are still needed to support the Academic Program.



*Center for Agriculture and  
Natural Resources*

Basic to the consideration of present and future problems is the fact that the Office of the Dean of Students particularly must accept the fact of change. This leads us to work toward maximum involvement of students in solving problems that impede their progress here at the College. However, we have attempted to exert positive educational leadership on the campus and concern ourselves with significant educational problems and reform.



*Dr. W. Richard Wynder*

During the school year 1968-69, the Office of the Dean of Students was responsible for the following services:

1. Student Center Activities
2. Student Financial Aid
3. Student Food Service
4. Health Service
5. Student Residence Halls
6. Student Organizations

The services above play a major role in the total life of the students at Delaware State College. These services should be continuously evaluated

and expanded when necessary, if they are to meet the ever changing needs of the student body.

My approach to the student was to try to help him solve his own problems. There is no need to bemoan our problems. We know what they are, and they are not indigenous to Delaware State College - They are only a reflection of our times. We should increase the amount of student participation in all of our activities.

In this era of rapid change, the student personnel programs have attempted to provide dynamic and flexible leadership in the life of the students who attend Delaware State College.



*Julian Bond*

With respect to student life and activities, the year 1968-69 was a pivotal year.

Mr. Tyrone Baker served as President of the Student Government Association and Mr. Greg Scott as Editor of the Student Newspaper. Under their leadership, the students were brought into greater and more positive conversational communication with all elements of the College family, including trustees, administration, faculty, and alumni.

Student programs were broadened to include many nationally known speakers and artists, such as the Honorable Julian Bond, General Assembly of Georgia; Dick Gregory, Comedian; Mohammed Ali (Cassius Clay); H. Leonard Williams, Judge, Municipal Courts, Wilmington; Herbie Mann, Flutist; and Dr. Ercell I. Watson, Alumnus of Delaware State College and Superintendent of Schools, Trenton, New Jersey.

*Greg Scott -- Editor Hornet*

*Betty Adderley -- Editor Statesman*

*Mr. Tyrone Baker -- Student  
Government Assoc. President  
and Staff*





*Career Planning Conference for Student's of Delaware State College**Student Center Lounge*

#### MEDICAL COUNSELING

During the year, 1968-69, the Student Health Service was greatly improved to meet the needs of a growing student enrollment. The college infirmary now has 24 hour, seven day per week service; three full time Registered Nurses, Monday to Friday coverage; five part time Registered Nurses for weekend coverage.

The interior of the infirmary was redecorated in bright attractive colors, with new draperies to enhance the hospital atmosphere appealing to the taste of young adults. Four male and female beds were provided, and wall to wall storage cabinets were installed.

Among items the infirmary acquired are color television, a diathermy machine, wall oven to provide hot meals for patients, a bedside screen for each bed to insure privacy, two portable emergency oxygen units, and stretchers, ambulance style.



*Dr. Edward Dennis,  
College Physician*



*Mrs. Cecile Coleman, Head Nurse*

#### FOOD SERVICE

Mrs. Harriet Jones served as Director of Food Services at Delaware State College for sixteen years. She had exhibited faithful devotion to her duties, deep concern for the welfare of students, and a keen enthusiasm.

With Mrs. Jones' retirement, Delaware State College initiated a catering service for its food Service Program.



*Mrs. Harriet Jones, Dietitian*

Financial assistance is made available to qualified students in several ways: through scholarships provided by the State Legislature and a limited number from private sources, work-aid Anti-Poverty Federal Program, and student loans, including the National Defense Loan Program. Financial assistance is made available to qualified students in the following categories:

- |  |                                     |
|--|-------------------------------------|
| 1. Athletic Work-Aid                   | 7. Track A Scholarships             |
| 2. Departmental Scholars' Scholarships | 8. Work Study Programs              |
| 3. Economic Opportunity Grants         | 9. Sears Presidential Scholarships  |
| 4. Music Scholarships                  | 10. Chemistry-Prestige Scholarships |
| 5. National Defense Student Loan       | 11. Food Fair Stores Scholarships   |
| 6. State Scholarships                  | 12. Private Scholarships            |

## *college activities for students*

A variety of Sports: Varsity Basketball, Varsity Football, Varsity Track and Field, Tennis, and Intramural Athletics.

Fraternities and Sororities

Alpha Kappa Mu and other Honor Societies

Student Affiliates of the American Chemical Society

The National Student Education Association

Departmental Clubs

The Dramatic Guild

Student Government Organization

The College Choir

The College Band

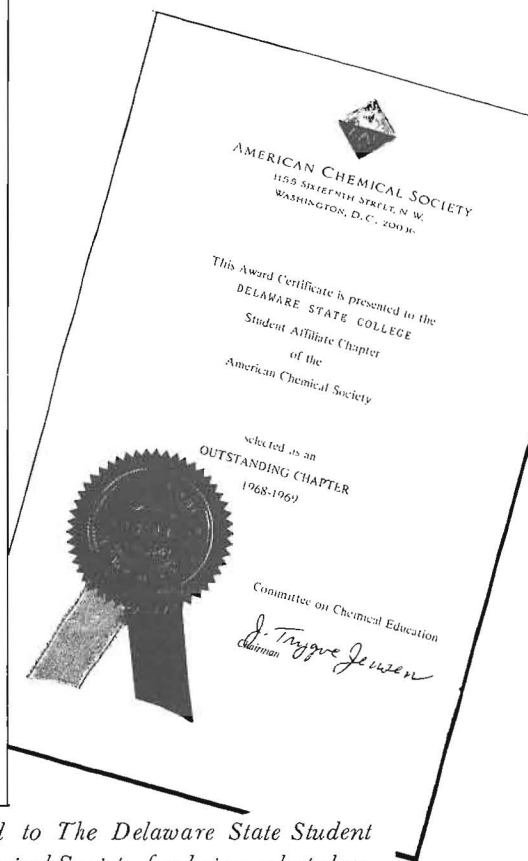
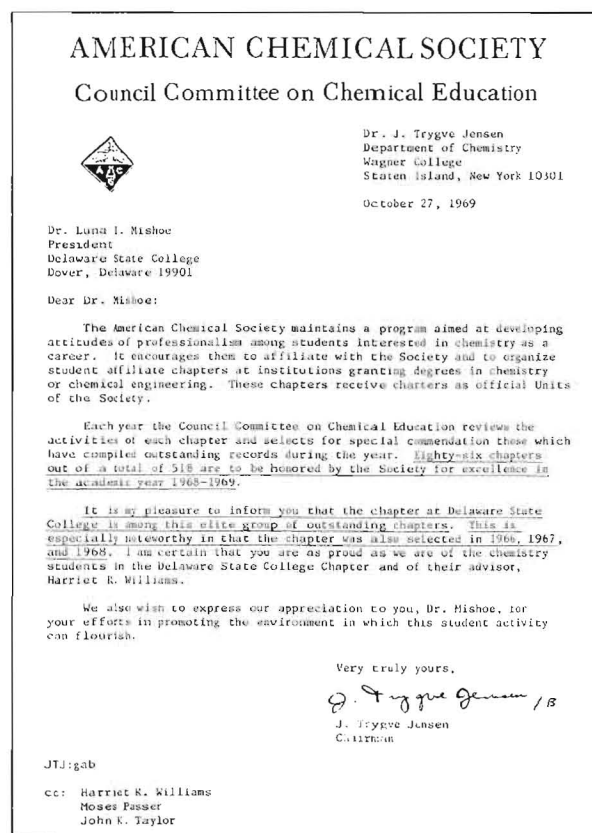
The Hornet ( College Newspaper)

The Statesman (Yearbook)

"A.P.O. Service Club"

The graduating class of 1969 was the largest in the history of the college. On the Honor List the Class of 1969 for the first semester had an 11.8 percent representation, and for the second semester, 13.5 percent representation.

The Chemistry Department won special commendation from the American Chemical Society for excellence of its undergraduate Chemistry program. This honor has been won three successive years.



*Delaware State College's First Direct Commission Award by The United States Marine Corps to Lieutenant Charles Hammond and Lieutenant Larry Potts.*

*Award Letter and Certificate presented to The Delaware State Student Affiliate Chapter of The American Chemical Society for being selected as an Outstanding Chapter ---- 1968-1969.*





*Fred Ruben --- Outstanding Player*

Delaware State College's baseball team won the C.I.A.A. Northern Division Championship. The conference record was 9-3, and the overall record was 16-8.

In the play-off the best two of three with North Carolina A and T State University, Delaware State lost this contest.

Fred Ruben was selected as the outstanding athlete at Delaware State College, during the 1968-69 school year.



*First string baseball team: Bob Kelly, Tony Dupree, Leon Holmes, Ronnie Voughs, Fred Ruben, Charles Martin, Louie Lee, Jim Haines, Ron Thompson, Willie Murray.*

## 1968-69 GEOGRAPHICAL DISTRIBUTION

TABLE I ENROLLMENT 1959-1969, BY YEARS AND BY SEMESTERS			
<i>Year</i>	<i>First Semester</i>	<i>Second Semester</i>	<i>Total for Year</i>
1958-59 . . . . .	294	289	329
1959-60 . . . . .	356	336	383
1960-61 . . . . .	345	357	386
1961-62 . . . . .	501	500	553
1962-63 . . . . .	574	572	643
1963-64 . . . . .	680	720	788
1964-65 . . . . .	776	769	888
1965-66 . . . . .	814	793	901
1966-67 . . . . .	898	803	979
1967-68 . . . . .	909	937	1077
1968-69 . . . . .	1,046	1,064	1,243

<i>State</i>	<i>Total</i>
Alabama . . . . .	1
Connecticut . . . . .	3
Delaware . . . . .	.910
District of Columbia . . . . .	.21
Florida . . . . .	1
Georgia . . . . .	4
Illinois . . . . .	2
Indiana . . . . .	3
Kentucky . . . . .	2
Maine . . . . .	1
Maryland . . . . .	.34
Massachusetts . . . . .	4
Michigan . . . . .	1
Mississippi . . . . .	1
New Jersey . . . . .	.61
New York . . . . .	.48
North Carolina . . . . .	5
Ohio . . . . .	9
Pennsylvania . . . . .	.93
Rhode Island . . . . .	1
South Carolina . . . . .	5
Tennessee . . . . .	1
Virginia . . . . .	28

## FOREIGN COUNTRIES

Eastern Nigeria . . . . .	1
Jordan . . . . .	1
Kuwait . . . . .	1
Uganda . . . . .	1
TOTAL . . . . .	1,243

<i>Curriculum</i>	<i>Freshmen</i>	<i>Sophomore</i>	<i>Junior</i>	<i>Senior</i>	<i>Special</i>	<i>Total</i>
Agric. & Nat. Res.	8	1	2	3	1	15
Art Education. .	16	5	4	4	1	30
Biology . . . . .	16	4	4	3	1	28
Business Admin.	97	46	33	33	4	213
Business Education	17	8	15	16	0	56
Chemistry . . . .	12	7	6	1	0	26
Dist. Education.	5	1	0	0	0	6
Early Childhood Ed.	0	2	0	0	0	2
Economics. . . .	3	1	2	1	0	7
Elementary Educ.	81	35	34	46	1	197
English. . . . .	11	11	10	6	1	39
French . . . . .	2	2	2	0	0	6
German. . . . .	2	0	0	0	0	2
Health Education	5	0	0	0	0	5
Hist. & Pol. Sci..	28	11	11	8	1	59
Home Economics	12	3	5	5	0	25
Mathematics . .	16	6	6	7	0	35
Med. Fields . . .	1	1	1	0	1	4
Music Education	14	1	3	3	0	21
No Major . . . .	0	0	0	0	22	22
Physical Education	38	14	9	10	0	71
Physics . . . . .	2	2	1	2	1	8
Psychology . . .	25	11	9	8	1	54
Recreation . . .	1	0	1	0	0	2
Sec. Science . . .	2	0	3	1	0	6
Sociology . . . .	36	14	8	13	0	71
Spanish . . . . .	4	2	1	2	0	9
Evening School.	0	0	0	0	161	161
Continued Education:						
Water Chemistry	0	0	0	0	43	43
Vocational Education	0	0	0	0	20	20
TOTALS.	454	188	170	172	259	1,243

## 1968-69 ENROLLMENT, BY CURRICULUMS AND BY CLASSES

## SUMMER SCHOOL ENROLLMENT, 1963-1969, BY SEX

<i>Year</i>	<i>Male</i>	<i>Female</i>	<i>Total</i>
1963 . . . . .	20	21	41
1964 . . . . .	35	54	89
1965 . . . . .	40	53	93
1966 . . . . .	58	66	124
1967 . . . . .	67	89	156
1968 . . . . .	82	99	181
1969 . . . . .	131	151	282

## SUMMER SCHOOL 1969, BY RESIDENCE

	<i>In-State</i>	<i>Out-of-State</i>	<i>Total</i>
Boarding . . . . .	22	33	55
Commuting . . . .	209	18	227
TOTAL . . . . .	231	51	282

**I**mage is reputation; the way the College is seen; the impression people have of it. To the public, the college must "sell" its services through the efficiency with which it can operate and by the caliber of its people. Thus, success is directly related to how well the college is regarded by the people it serves.

One of the functions of the Public Relations Office is to determine the extent to which various beliefs which add up to be the college's image as a

whole, are held by those whom it serves. Our customers are the people of the State of Delaware, and in an evaluation, in so far as possible, the office must determine the relative importance of these beliefs.

The Office of Public Relations has worked to:

1. Provide information
2. Increase public awareness of and upgrade the status of the college.
3. Promote services to the community
4. Interpret policy to the public
5. Promote cooperation with allied associations, and industries
6. Sponsor public service programs
7. Promote exhibits, programs, tours, and public affairs programs



*Founder's Day -- Dr. Luna I. Mishoe, President, an Alumnus, and The Honorable Eugene D. Bookhammer, Lt. Governor.*



*College Choir -- Mr. Ernest Brown, Conducting*



The year 1969, we feel, was a pivotal year. Delaware State College could see and feel the "image" of the college being enhanced by interest, cooperation, and concern given it by the State and the general public.

An important public event and honor of 1969 was The Inaugural Ball for the Honorable Russell W. Peterson, Governor of Delaware. This was a first. Also, in 1969, Delaware State College became one of the 23 Delaware Valley universities, colleges, hospitals, and medical institutions to join the University City Science Center of Philadelphia. The brain power and talents of these institutions comprise the expertise of the Science Institute which is the research arm and wholly owned subsidiary of the Science Center.

The Science Institute has the responsibility to optimize the application of the resources of institutional members to the solution of the applied problems faced by industry, government, community, and the academic institutions themselves.

Also, Delaware State College's president was elected to the Board of Directors of University City Science Center.

The image of higher education in Delaware was enhanced by the election of the College President to the Board of Trustees, serving the University of Delaware. The election provided the second black person to serve on its Board of Trustees in the history of the University. The term of both appointments began in 1969.



*Conference on Water Pollution: Dr. George Seidel, Honorable J. Caleb Boggs, and Dr. Luna Mishoe*



*Inaugural Ball: Governor Russell W. Peterson, Attorney General David P. Buckson, Dr. Luna I. Mishoe - President Delaware State College, and Mrs. Luna I. Mishoe.*

That people of the state are interested and recognize the growing educational, cultural, and intellectual influence of Delaware State College is evident by their taking the initiative individually and collectively, to restore Loockerman Hall, as a historic shrine. The Loockerman Hall Steering Committee, with Mrs. Marjorie Speakman as general chairman, hopes this project will be completed next year. The restoration of Loockerman Hall will be a source of pride to Delaware State College and to the people of Delaware as a rare architectural treasure and as part of the rich and glorious heritage of the First State.

In 1969, The Friends of Delaware State College was created. The Friends of Delaware State College are influential persons, willing to give advice, service, and financial assistance to the college. Obtaining and contributing funds for Delaware State College is an unique investment in opportunity. This increased private support will enable Delaware State College to expand its role and margin of excellence in significant ways, dramatically strengthen its programs, and better meet growing demands.

That industry, individuals organizations and foundations are interested in Delaware State College's *Products* is evident by the increase in gifts and scholarships being offered.

Scholarship awards in 1969 made available to Delaware State College students were by:

1. Alpha Kappa Alpha Sorority
2. E. I. Du Pont de Nemours and Company
3. Food Fair Stores Foundation
4. General Foods Corporation
5. Getty Oil Company
6. Hercules Incorporated
7. International Playtex Corporation
8. National Vulcanized Fibre Company
9. Sears Roebuck Foundation
10. The Sico Foundation
11. Standard Brands Chemical Industries, Inc.



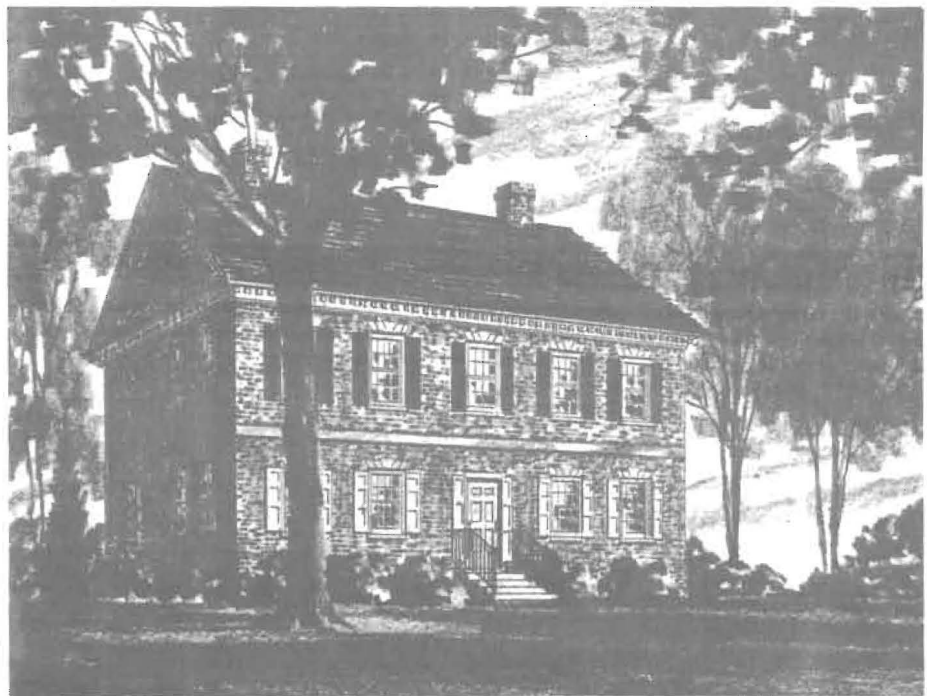
*Dr. Nisson Finkelstein*



*Nicholas Loockerman House Today*



*Mrs. Speakman,  
Chairman of Loockerman House Steering Committee*



*Proposed Restoration of Loockerman Hall.*



*Cultural Program*

*Herbie Mann*

*William Warfield*



## 12. International Latex Corporation

The Commitments to the 1970's, the Office of Public Relations and Community Affairs make in upgrading Delaware State College's image will be:

1. To continue our focus on understanding and support for Delaware State College

2. To seek for the College a full share of leadership and participation in civic, public, social and cultural affairs of the community and State
3. To support community development projects-including cultural expansion and activities



*"A New Era in Alumni Affairs"*

The goals of the Office of Alumni Affairs Program were to heighten alumni interest leading to greater alumni participation, to publicize the name and prestige of the College in local communities, to keep the alumni informed about the College events and programs, and to make the alumni feel a part of the College Family.

Much work with College and Alumni Committees, attendance at meetings, and the performance of numerous services for the General Alumni Association, and the several alumni clubs were needed to achieve the objectives and goals of the alumni.

The role of the Director of Alumni Affairs is that of service to Delaware State College, to the graduates, and current students of the College. The Alumni Director must keep the alumni up-to-date about their Alma Mater. The alumni should be made aware of the new developing role of students within the College. For the Alumni Director to do an effective job, he must have the cooperation of all segments of the College.

Careful record keeping, including name and address changes, and the maintenance of the records of activities of Alumni Committees and Alumni

Projects were some of the duties of the Director in the Office of Alumni Affairs.

Services, related to the individual alumnus, comprised answering all correspondence, fulfilling numerous requests, entertaining those who visited the College, dissemination of knowledge and information pertaining to the College, and notification of special college programs and events. Each individual alumnus was sent an announcement of Parents' Day, Homecoming, the Seventy-Eighth Anniversary Celebration, and the Commencement Season Events. Recognition of achievement, congratulations for weddings and births, condolence messages, were sent whenever the office was notified.

The administration, faculty, and students were informed of what the alumni were doing, and the alumni were informed of the plans and programs of the College. The alumni were invited to attend College programs and the administration, faculty, and students were invited to attend alumni programs.

The Director endeavored to keep abreast with current practices in alumni affairs by reading journals and numerous publications of the American Alumni Council and attending conferences.





*Receiving Honorary Degree, Doctor of Laws, conferred by President Luna I. Mishoe, Dr. Erzell Watson, Superintendent of Schools, Trenton, New Jersey, was Delaware State College's Commencement Speaker for 1969.*

The Alumni Director and the Delaware State College Alumni Association must work together to (1) bring about a truer spirit of fellowship between the College and the Alumni, (2) build better faculty-staff and student-alumni relationships, and (3) develop a more constructive program on the part of the Alumni Association in its relation with the college.

The four major benefits that an Alumni Association can provide its college are funds, new students, cooperation, and advice. A critical, but friendly eye, on the College's program is also useful.

Our Alumni clubs should be made local reflections of the campus centers of community leadership, and invaluable agents for the College coaching staff.

In these venal and materialistic days, there is only one real aristocracy left; it is the aristocracy of those who care enough to give time, labor, and substance to their college - the alumni.

DELAWARE STATE COLLEGE STATEMENT OF OPERATIONS  
CURRENT OPERATIONS AND STUDENT AID FUNDS  
JULY 1, 1968 to JUNE 30, 1969

## STATEMENT OF CHANGES IN FUNDS BALANCES

## CURRENT FUNDS RECEIPTS

*Educational And General*

Student Fees and Tuition . . . . .	\$ 391,597
State Government Appropriation . . . . .	1,230,309
Federal Government Grants . . . . .	320,233
Private Gifts . . . . .	14,966
Other Sources . . . . .	48,972
Total Educational and General Receipts . . . . .	\$2,006,077

*Student Aid*

State Government Appropriation . . . \$	50,000
Federal Government Grants . . . . .	155,546
Private Gifts . . . . .	6,542
Total Student Aid . . . . .	212,088

*Auxiliary Enterprises*

Room, Board and Miscellaneous Activities . . . . .	\$ 510,065
TOTAL RECEIPTS . . . . .	\$2,728,230

## CURRENT FUNDS EXPENDITURES

*Educational and General Expenditures*

Instruction . . . . .	\$ 949,111
Libraries . . . . .	90,143
Physical Plant Maint. & Operation . . . . .	485,820
General Administration . . . . .	408,121
Total Educ. & Gen. Expenditures . . . . .	\$1,933,195

*Student Aid*

Scholarships, Loans, and Grants . . . . .	301,322
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*Auxiliary Enterprises*

Room, Board & Miscellaneous Act. . . . .	469,825
TOTAL EXPENDITURES . . . . .	2,704,342

EXCESS OF RECEIPTS OVER EXPENDITURES . . . \$ 23,888

	<i>Operating Fund</i>	<i>Student Aid Fund</i>	<i>Plant Fund</i>	<i>Endowment Fund</i>
Balances July 1, 1968	\$ 45,752	\$ 60,133	\$13,145,510	\$ 96,035
Net Operations for Year	45,374	(21,486)	362,400	5,117
Transfers & Other Adjustments	568	(1,886)	114,458	-0-
Balances June 30, 1969	<u>\$ 91,694</u>	<u>\$ 36,761</u>	<u>\$13,622,368</u>	<u>\$101,152</u>



Mr. Edward T. Crawford,  
*Business Manager*

# *delaware state college policy statement*

By The Board of Trustees  
August 14, 1968

The Board of Trustees of Delaware State College, realizing that colleges today, more than ever before, face a challenge to adjust to social changes, hereby makes known that it is the policy of Delaware State College:

1. To stand firmly for free speech, a free press, the right to petition and to be heard, peaceful assembly, peaceful protest, the free exchange of ideas and all other constitutional and generally accepted human rights, subject always to the obligation that each individual, in exercising such rights, shall act with due restraint to avoid abridging the rights of another.
2. To acknowledge and support the foregoing as the corner stones of American Democracy, making certain that the official position of the College is never in violation of these freedoms.
3. To insist that every segment of the College community exercise reasoned judgement in the solution of all problems.
4. To make clearly understood that vandalism, disruptive activity, taking over or otherwise occupying or using the College grounds, buildings or facilities without proper authorization, intimidation and violence are unacceptable modes of behavior and will not be tolerated.
5. To rely upon the President and the Dean of Students, to act on behalf of the Faculty and Trustees promptly and directly in emergency situations subject to appropriate review procedures.
6. To approve the appointment of a Trustee-Faculty-Student Committee as a means of communication between the various segments of the College community.
7. To authorize and encourage student participation in the following committees of the Faculty: athletics, health and food services, library, student union, discipline, student personnel, lyceum, scholarship, and assembly.

(The number of students to serve and enjoy voting privileges on the respective committees to be determined in each case by the Faculty.)

8. To reserve membership on all other Faculty committees, including particularly the Faculty Executive Committee and the Committee on Curriculum, exclusively to the appropriate Administrative Officers and the Faculty.
9. To authorize provision by the Faculty of a student judiciary system wherein certain disciplinary matters will be handled by students, subject to appeals to a student appeals committee of the faculty.
10. To treat all students and other members of the college family with unequivocal equality free of any discriminatory practices.
11. To insure that all students shall be welcome to participate fully in student college life including all authorized college organizations and activities without exception.
12. To inaugurate, in keeping with contemporary social changes and the desire of interested students, a program on Afro-American studies to promote an awareness of the history, art, culture and contribution of black people to the total progress of our nation.
13. To reaffirm that the President has full authority and responsibility to handle all day-to-day operations of the College including approval of all major decisions below the Trustee level.
14. To reserve to the Board of Trustees, as provided by law, the right to approve, reject or modify, as it sees fit, all matters pertaining to the College
15. To apply the provision of over-all college policy, as herein set forth equally to all segments of the college family including without exception all full-time, part-time, regular or temporary students and employees of every classification.

The Board of Trustees of Delaware State College has confidence that, although in a college community, as elsewhere, differences of opinion are expected, and in fact, are often a sign of desirable vitality, every problem can best be resolved if approached with civility befitting an academic environment.

No regulations of the College shall supersede, displace, or exist in conflict with this policy statement of the Board of Trustees.



In order to maintain an academic status as one of the finest small colleges in the east, we recommend that:

1. The Trustees establish a Faculty Loan Fund and make loans up to \$5000 per year available to a limited number of faculty members to assist them in graduate study, leading to the Doctorate degree.
2. The College undertake the establishment of a \$10,000,000.00 endowment fund during the 1970's. Such funds are necessary for the higher margin of excellence which we seek during the 1970's.
3. The College make a serious effort to get a commuter bus system established between Wilmington and the Campus of Delaware State College. This should make it financially feasible for a larger number of Delawareans, from low income families of Northern Delaware, to attend Delaware State College.
4. A Regional Library serving Delaware State College and Kent County, be established on the campus of Delaware State College. This facility should contain a quarter of a million volumes over the next ten years, i.e., by 1980.
5. The College establish and properly staff an OFFICE OF STAFF PERSONNEL SERVICES, under the Office of the Business Manager, with responsibility for testing and hiring of non-faculty personnel and implementation of the College's internal merit system.
6. Delaware State College establish an arrangement with Kent General Hospital whereby the College and the Hospital can provide a program leading to a Bachelor's degree in Nursing Education (R.N.) to be conferred by Delaware State College.
7. The new Delaware Institute of Medical Education and Research which includes the Medical Center of Wilmington, the University of Delaware and the Jefferson Medical College of Philadelphia be expanded to formally include Delaware State College, since the college has some responsibility for pre-medical college education of future Doctors. At least one member of the Board of Trustees of Delaware State College should serve on this new medical Board and the College should be guaranteed at least four of the twenty positions available yearly for students wishing to study medicine at the Jefferson Medical College.
8. It is also timely that the College should now establish a Research Institute on Environmental Control as an integral part of the Department of Agriculture and Natural Resources. This Research Institute should have as its primary mission the study of pollution problems in the State of Delaware -- air, water and soil pollution.

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